

# Interview Script

## Donors' Perspectives on Meta-Governance for Partnerships

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### *Checklist prior to the interview:*

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- Recording is running. Backup on computer.
- Airplane Mode is on and computer speaker off.
- Room is quiet. No one is disturbing the interview.
- Paper and Pen are ready.
- Interview material ready and interviewer can comfortably take notes in the document.

| Organization | ID (internal use only) |
|--------------|------------------------|
|              |                        |

|             | Name           | Organization | Position   | Contact/Mail                  |
|-------------|----------------|--------------|------------|-------------------------------|
| Interviewer | Anne Ellersiek | SWP          | Researcher | anne.ellersiek@swp-berlin.org |
| Interviewee |                |              |            |                               |

Date (MM/DD/YY):

Duration:

### **Brief Intro by the Interviewer**

- Personal introduction: Name, Position and role in the evaluation, etc.
- Interview background:

This interview is part of a series of interviews with different partnership stakeholders, conducted within the framework of a twelve years long research project on partnerships for sustainable development in areas of limited statehood. In the first phase of the project, we focused on questions related to partnerships and their effectiveness, in particular in areas of limited statehood (ALS). For the second phase, we look at the meta-governance of partnerships. For this series of interviews we ask partnership practitioners at donor agencies, ministries and foundations how they translate existing experience and knowledge into meta-governance for partnerships, for example in terms of funding criteria, coordination and support mechanisms, guidelines, registries and online-platforms, partnership standards and consultative advice. In particular, we interview practitioners such as you who are themselves involved in the design and implementation of such meta-governance for partnerships.

- **The interview should take no longer than 60 minutes.**

### **Objective/Purpose of the interview**

- We want to hear your perspective on partnerships and their meta-governance for the specific case of meta-governance your institution/organization provides to partnerships.
- We intend to use the interviews for an academic publication.

### **Clarification of informed consent**

- If possible, we would like to record this interview so we can learn from it, but it will be anonymized after transcription. We will ask your permission before we quote or paraphrase you in any publication. Is that OK with you?

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*Opening questions (5min)*

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- How long have you or your organization been working in and through partnerships?
- Do you have any reports and case material available to give an example of and describe a typical case of a partnership that you work with/through?
- Have you been involved in any specific thematic area of operation of partnerships, for example water and sanitation, energy, or infra-structure, or more generally with partnerships in all kinds of thematic areas?
- Have you been involved in the design and/or implementation of meta-governance for partnerships? For example, knowledge resources, guide-lines, standards, and workshops? If so, can you briefly name and describe the meta-governance initiatives you have been involved?

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*Partnerships (10 min)*

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- Based on your experience with partnerships, what are the main factors that are particularly helpful or hurtful to their successful implementation? (Open question)
  - Factors:

| Helpful  | Hurtful   |
|--|---|
| <i>Example: "The nat. government in the country of operation is very much supportive of partnerships."</i> | <i>Example: "A lack of organization among local organizations makes it difficult to find suitable partners"</i> |
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- Are there any other important factors that either help or hurt the implementation of partnerships?
- Additional notes:

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*Meta-Governance of Partnerships (10 min)*

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Of these factors, how did you translate these into meta-governance for partnerships? Could you give 2-3 examples of how you have tried to address any of the success factors or challenges to partnerships' success through meta-governance?

| Factor   | Meta-Governance   |
|--|---|
| <i>Example: "The nat. government is very hesitant regarding the support provided to partnerships."</i> | <i>Example: "We organized workshops and networking events to facilitate exchange about what partnerships are and how we can use partnerships to foster each other's goals and interests."</i> |
|  |   |
|  |   |
|  |   |

- Additional notes:
  
- Are there any other important meta-governance features that increase the effectiveness of partnerships?

Other factors:

- Are there any other important meta-governance features that you think would benefit partnerships but are not offered yet?

Other factors:

- Can you tell something about the reasons why these features have not been addressed by/incorporated into meta-governance for partnerships yet?

**Check time and close with the final question(s).**

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*Final Questions (5min)*

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- Based on your experience, could you give 2-3 examples of what you think is needed to make future partnerships and their meta-governance more effective?
  - a) Example:
  - b) Example:
  - c) Example:
  
- Is there anything you think we forgot to ask?
  
- Do you have any final questions, comments or suggestions for us?

**Thank you very much for your support!**